

# Types of Project Management Offices (PMO)

Ricardo Viana Vargas, MSc, IPMA-B, PMP

[ricardo.vargas@macrosolutions.com.br](mailto:ricardo.vargas@macrosolutions.com.br)

# Ricardo Viana Vargas, MSc, IPMA-B, PMP

Ricardo Viana Vargas is a project, portfolio and risk management specialist. During the past 15 years, he has been responsible for over **80 major projects** in various countries in the areas of petroleum, energy, infrastructure, telecommunications, information technology and finances, comprising an investment portfolio of over 18 billion dollars.

He was the first Latin American volunteer to be elected Chairman of the Board for the **Project Management Institute (PMI)**, the largest project management organization in the world with close to 500,000 members and certified professionals in 175 countries.

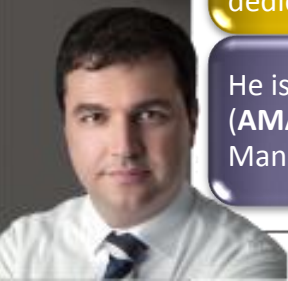
Ricardo Vargas has written **ten books** on project management, published in Portuguese and English, which have sold over 200,000 copies throughout the world. In 2005 he received the PMI Distinguished Award for his contribution to the development of project management and the PMI Professional Development Product of the Year award for the PMDome® workshop, considered the best project management training solution in the world.

He is a project management professor for various MBA courses, and actively participates on editorial boards for specialized journals in Brazil and the United States. Vargas is a recognized reviewer of the **PMBOK Guide**, the most important reference in the world for project management, and also chaired the official translation of PMBOK into Portuguese.

He is a chemical engineer and holds a master's degree in Industrial Engineering from UFMG (Federal University of Minas Gerais). Ricardo Vargas also holds a Master Certificate in Project Management from George Washington University and is certified both as a Project Management Professional (PMP) by PMI and as IPMA-B by the International Project Management Association. He attended the Program on Negotiation for Executives at **Harvard Law School**.

Over an eleven year timeframe, which began in 1995, Ricardo, in conjunction with two partners, established one of the most solid Brazilian businesses in the area of technology, project management and outsourcing, which had a staff of **4,000 collaborators** and an annual income of 50 million dollars in 2006, when Ricardo Vargas sold his share of the company to dedicate himself on a fulltime basis to the internationalization of his project management activities.

He is a member of the Association for Advancement of Cost Engineering (**AACE**), the American Management Association (**AMA**), the International Project Management Association (**IPMA**), the Institute for Global Ethics and the Professional Risk Management International Association (**PRMIA**).



# The Types of PMO's

Self-contained  
Project

Project Support  
Office

Excellence Center

Enterprise Project  
Management Office



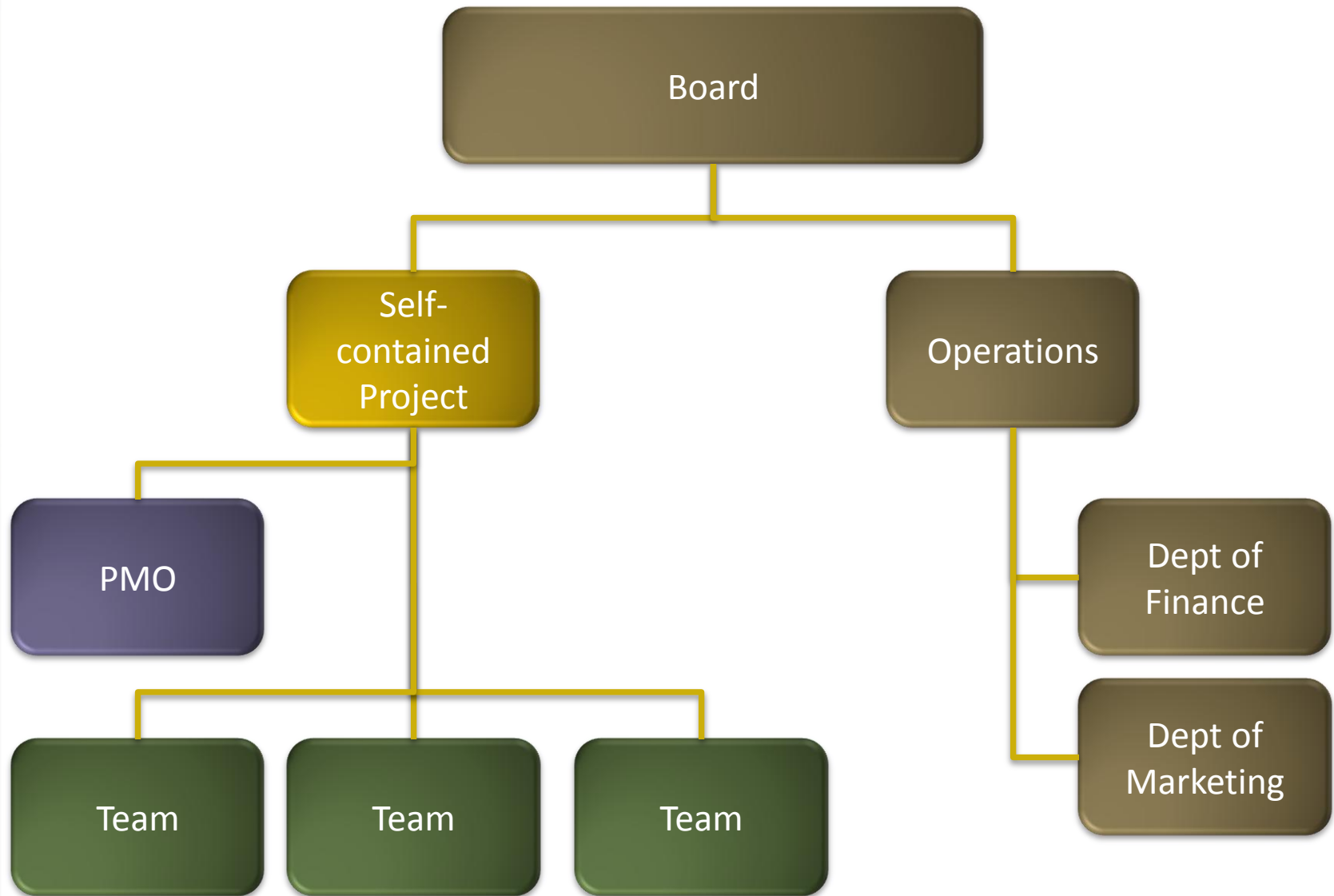
# Projeto Autônomo

The Project Office is separated from the company's operations

It is aimed at managing an independent project or program



# Self-contained Project Office



# Project Support Office

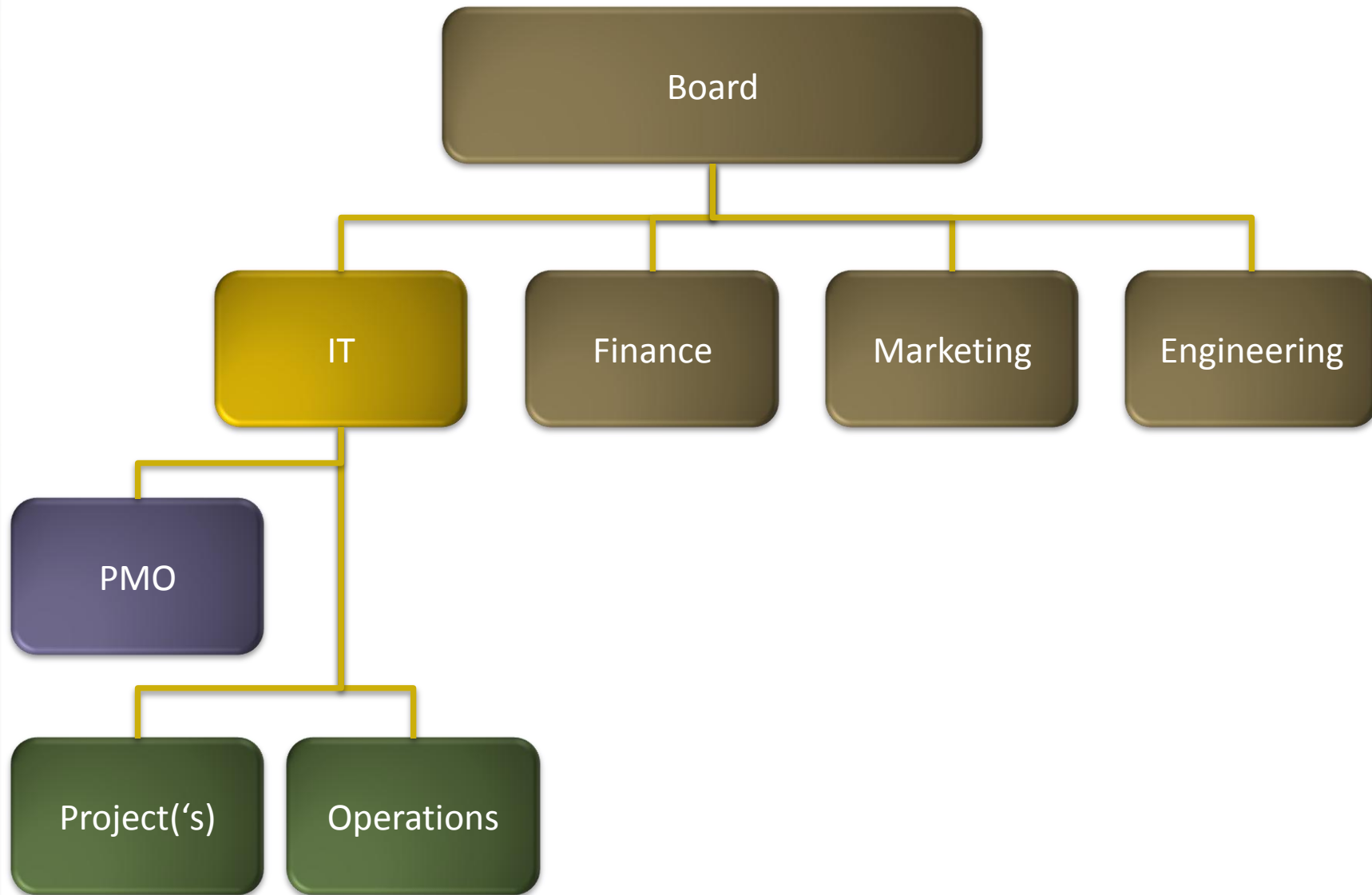
It is the project office aimed at departments/business units to support simultaneous projects.

It provides support, tools and planning services, schedule control, costs, quality, among other things.

It provides technical resources, project management methodology, knowledge management methodology and organizational interfaces.



# Project Support Office

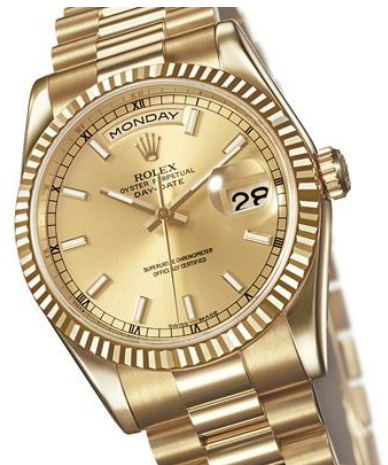




# Center of Excellence

Does not take responsibility for the success of the project

- Sponsorship: support from corporate management
- Leadership: awareness and ability to manage and influence stakeholders
- Earned value: demonstrate the benefits of adopting project management best practices
- Professional development: develop competent PMs, leaders and team members





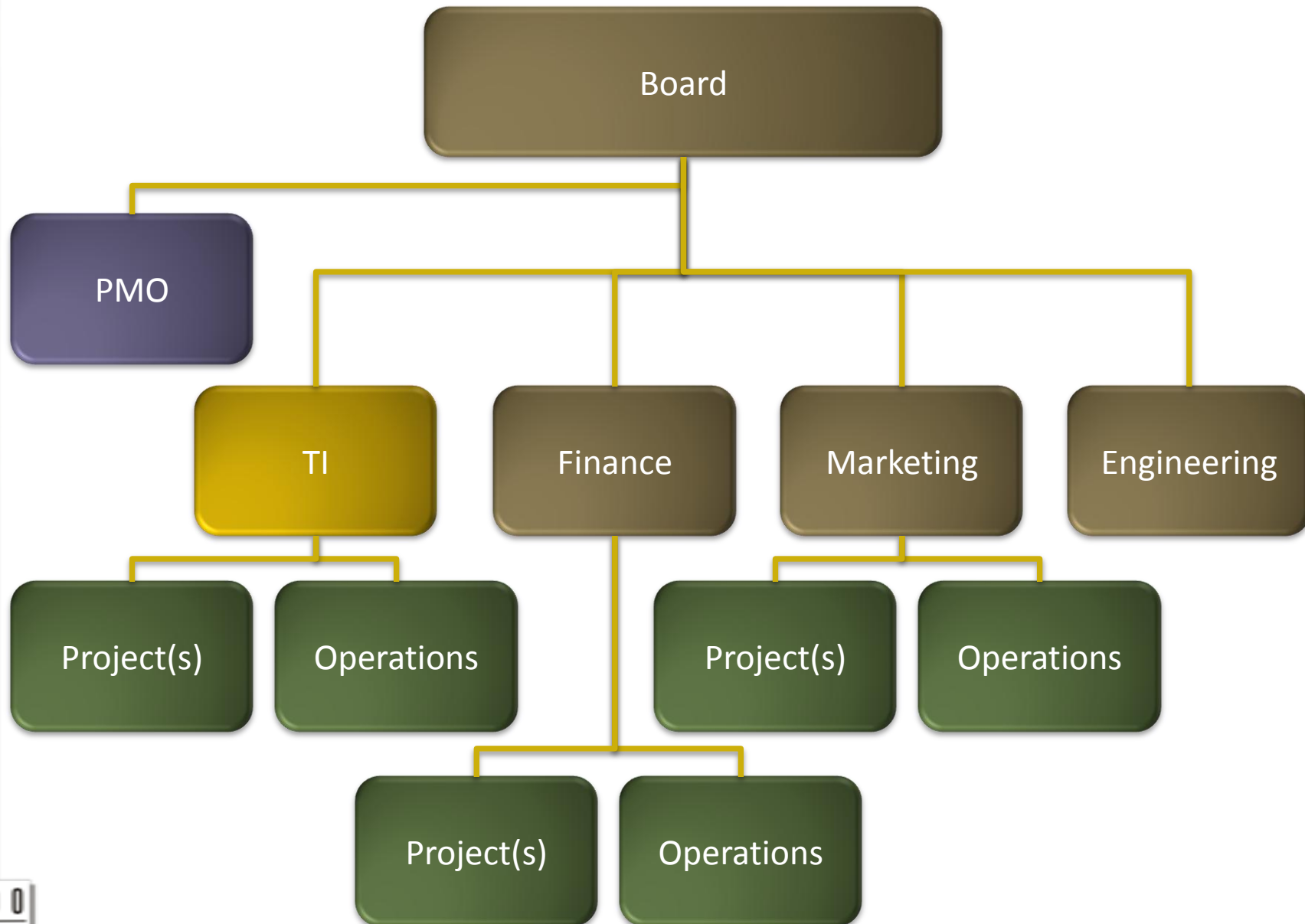
# Enterprise Project Support Office

It is the project office at the corporate level, responsible for the strategic management of all projects in the corporation.

Its main roles are:

- Strategic planning of projects;
- Management of projects across departments/business units;
- Corporate knowledge management.

# Enterprise Project Office



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podcasts, videos and technical  
content about project , risk and  
portfolio management.**